

# USM312 - Business Model Evolution & Strategic Marketing

## Présentation

### Prérequis

Master in Management MIM M2 group: e-Business and Marketing

### Objectifs pédagogiques

The M1 E-business course is focusing on the digital transformation of the business. Digital technologies have an impact on traditional businesses and allow the development of new on-line businesses who can reach very simply global markets and challenge or jeopardize traditional players.

This course is investing the evolution of business models and the link with strategic marketing. Key Consulting players summarize the business evolution via a simplified vision, i.e. from product, to services, to platforms. Industry frontiers are blurring; Company activity portfolio can evolve rapidly. Thus, the revenues streams, allocated resources, required investments and operating costs must be revisited.

This course will provide to the students a better grasp on the ongoing evolutions.

The objectives of this course are to understand:

- Origin and features of digital transformation,
- Development of global new players from the high-tech industry,
- Traditional corporation models and emerging corporation models,
- Role of the platforms
- Impact on traditional businesses with a focus on different industries,
- Impact on company's organization,
- Impact on management,
- Required skills and competences from HR point of view.

## Programme

### Contenu

Digital transformation

- Disruption and impact on different industries
- Traditional and Emerging Corporation models
- Understanding the Platforms
- Business Models evolution
- Industry Business cases
- Different stakeholder's vision: Investors, Top Management, Strategic Team and Strategic Marketers
- Partnership strategies
- Organizational and HR skills evolutions

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**Code : USM312**

Unité spécifique de type cours

4 crédits

**Responsabilité nationale :**

EPN15 - Stratégies / Jean-Michel RAICOVITCH

**Contact national :**

EPN 15 Stratégies

2 rue Conté

75003 Paris

01 58 80 84 24

Mouna Tazi

[mouna-sonia.tazi@lecnam.net](mailto:mouna-sonia.tazi@lecnam.net)

# Modalités de validation

- Contrôle continu
- Examen final

## Bibliographie

Titre	Auteur(s)
B2B Data-Driven Marketing: Sources, Uses, Results, by Ruth P. Stevens (Author), Theresa C. Kushner (Author)	Ruth P. Stevens (Author), Theresa C. Kushner (Author)