

USM314 - Advance Project Management

Présentation

Prérequis

Master in Management MIM M2 group: Project Management and Business Engineering

Objectifs pédagogiques

This course aims to prepare student to take on the different roles that a manager may have in a project: have a project carried out (client's project manager), design and implement the solution (director's project manager), be a member of a project team (contributor) or, more generally, be involved in a project (other stakeholder). Provide auditors with sufficient knowledge, methods and practical training to be operational in each of these roles.

Specify and develop the critical skills for effective design reviews, including how to assure that a common view is shared of and within the project. Specify and develop the critical skills required in directing projects, including how to assure project compliance. Specify and develop the critical skills to define effective communication for project direction.

Situate the project within the organization's strategy.

Sponsor a project (the project owner).

Define, organize and lead a project (the project manager).

Work with contributors (internal, external), subcontractors.

Programme

Contenu

1. Project Initialization
2. Key points for successful projects
3. Communication with stake holder and project teams in Intercultural environment
4. Estimation and planification key points
5. Methodology V cycle and agility
6. Communication to convince : focusing on project management plan & leadership
7. Management projects risks
8. Follow up project
9. Project method migration
10. Change Management

Modalités de validation

- Contrôle continu
- Projet(s)
- Examen final

Description des modalités de validation

- Student participation (attendance)
- Final examination (MCQ (individual) + Group project presentation)
- Team work during the semester (application document)

Mis à jour le 16-03-2023



Code : USM314

Unité spécifique de type mixte
6 crédits

Responsabilité nationale :
EPN15 - Stratégies / 1

Contact national :

Cnam - IIM - EPN stratégies -
Programmes Master in
Management (MIM)
EPN15, 2 rue Conté
bureau 31.2.31
75003 Paris
00 33 1 58 80 85 64
Sophie Le Liboux
sophie.le_liboux@cnam.fr